

Company Registration No. 02114925 (England and Wales)

Registered Charity No. 518704

Bolton Hospice

Report and Financial Statements

**For The Year Ended
31 March 2025**

BOLTON HOSPICE

NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the 37th Annual General Meeting of Bolton Hospice will be held on 23rd October 2025 at 12.30pm to discuss the following business:

- Minutes of last meeting.
- To consider and, if approved, to adopt the report of the trustees and the financial statements for the Year Ended 31 March 2025, together with the report of the auditor thereon.
- To elect members of the board.
- A resolution to re-appoint MHA as auditor.
- Any other business normally transacted at an Annual General Meeting.

The venue and arrangements are to be communicated at a later date.

Grace Hopps

Mrs G Hopps
Vice Chair

8 September 2025

A member entitled to attend and vote is entitled to appoint a proxy to attend and vote in his or her place and the person so appointed need not be a member. Article Number 24 requires that the instrument appointing a proxy shall be deposited at the registered office of the company not less than forty-eight hours before the meeting to which it relates.

BOLTON HOSPICE

COMPANY INFORMATION

Trustees	Judith Bromley	Chair
	Patrick Anthony Lydon	(resigned 26/04/2024)
	Andrew Philip Morgan	
	Grace Hopps	Vice Chair
	Adrian Crook	
	Ian Savage	
	Linda Duckworth	
	Iqbal Essa	
	Dr Helen Wall	
	Michael Worsley	
	Sam Sherrington	(appointed 26/04/2024)
	Paul Stansfield	(appointed 26/04/2024)
	Claire Louise Fern	(appointed 26/04/2024)
Treasurer	Patrick Anthony Lydon	(resigned 26/04/2024)
Secretary	Linda Duckworth	
Registered office	Queens Park Street Bolton BL1 4QT	
Company Number	02114925	
Registered Charity Number	518704	
Auditor	MHA Richard House Winckley Square Preston PR1 3HP	
Investment Managers	Atomos Wealth & Financial Wellbeing Windsor House Cornwall Road Harrogate HG1 2PW	
	Brewin Dolphin Limited 1 The Avenue Spinningfields Square Manchester M3 3AP	
	Investec Wealth & Investment Limited 3 Hardman Street Spinningfields Manchester M3 3HF	

BOLTON HOSPICE

TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT FOR THE YEAR ENDED 31 MARCH 2025

The trustees present their annual report and the audited financial statements for the Year Ended 31 March 2025.

Trustees

The trustees who served during the year are as follows:

- Judith Bromley^{1, 2, 3, 7} Chair
- Patrick Anthony Lydon¹ (resigned 26/04/2024)
- Andrew Philip Morgan^{1, 2}
- Grace Hopps^{1, 3, 5} Vice Chair
- Adrian Crook¹
- Ian Savage^{5,7}
- Linda Duckworth^{2,6,7}
- Iqbal Essa^{6,7}
- Dr Helen Wall³ (resigned 03/12/2024)
- Michael Worsley⁴
- Sam Sherrington³ (appointed 26/04/2024)
- Paul Stansfield¹ (appointed 26/04/2024)
- Claire Fern⁷ (appointed 26/04/2024, resigned 28/01/2025)

¹ Denotes members of the Finance Committee

² Denotes members of the Building Committee

³ Denotes members of the Quality and Governance Committee

⁴ Denotes members of the Informatics Committee

⁵ Denotes members of the Integrated Communications Committee

⁶ Denotes members of the Health and Safety Committee

⁷ Denotes members of the HR and Equality, Diversity and Inclusion Committee

With regard to the trustees in office for the full year, their attendance at four possible board meetings was as follows:

J Bromley⁴	G Hopps⁴	A Crook⁴
A P Morgan *	I Savage³	S Sherrington³
L Duckworth³	I Essa⁴	H Wall¹
M Worsley⁴	P Stansfield⁴	C Fern²

*A P Morgan special dispensation for absence whilst Mayor of Bolton for a year

Key staff

- **Chief Executive** Dr.(H C.) Leigh Vallance BA (Hons) PGDip VSM
- **Deputy Chief Executive** Alice Atkinson BA(Hons) MCIOF (Cert)
- **Medical Director** Dr Aurelia Camelia McCann MD MRCP Dip Pall Med
- **Finance and Corporate Services Director** Masud Kala BA(Hons) FCCA
- **Head of Clinical Services** Lisa Tate – RGN, MSc, Advanced Diploma in Higher Education in Adult Nursing End of Life Module (Advanced Practitioner)
HEA 790S1: Non-medical prescribing

BOLTON HOSPICE

TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT

FOR THE YEAR ENDED 31 MARCH 2025

Structure, Governance and Management

Governing document

The full name of the charity is Bolton Hospice (Limited by Guarantee). Its registered office and its principal operating address is Bolton Hospice, Queens Park Street, Chorley New Road, Bolton BL1 4QT.

Bolton Hospice was formed as a company limited by guarantee on 24 March 1987 and its registration number is 02114925.

The company was established under a Memorandum of Association which established the objects and powers of the charitable company, and is governed under its Articles of Association. In the event of the company being wound up, its members are required to contribute an amount not exceeding £10.

It is registered with the Charity Commission with number 518704.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

Recruitment and appointment of Trustees

Trustee recruitment process

Trustee recruitment is undertaken via an open and inclusive process with opportunities advertised in a public, as well as a targeted way, in order to reach both a broad as well as specialist audience so as to maximise the securing of an appropriate skills and diversity mix.

Potential trustees are invited to apply using a CV and then invited to an informal meeting with the Chair and Chief Executive, to discuss skills, expectations and commitment as well as to ensure that the candidate trustee has a clear understanding of the role and responsibility of being a trustee of Bolton Hospice.

If successful a candidate trustee will be put forward for election by the members at the Annual General Meeting for a term of office as determined by the Memorandum and Articles of Association. All trustees automatically become members.

Trustee vacancies will be advertised in a way that reaches our potential audience within the general public as well as via specialist links to medical/nursing and other specialist sites linked to our identified skills gaps.

Membership

The Articles also stipulate that persons can become members by application to the Charity. There are currently 49 members.

Trustee induction and training

Each new trustee will have a discussion with the Chair and Chief Executive to confirm skills and commitment and to ensure they have a clear understanding of the roles and responsibilities of trustees at Bolton Hospice.

An induction pack will be given to each trustee comprising:

- Strategic Plan
- Business Plan
- Annual Accounts
- Memorandum and Articles of Association
- Bolton Hospice Information Booklet

BOLTON HOSPICE

TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Trustee induction and training (continued)

- Role Description
- Minutes of recent Board Meetings
- Charity governance guide 2017
- Hospice UK's "Twenty Minute Guide to being a Hospice Trustee"
- Scheme of Delegated Authority
- Financial Governance by Dorothy Dalton 2017
- Charity Trustee - The Essential Trustee Guide (CC3); What's involved (CC3a)

The Chief Executive with the HR administrator will be responsible for arranging induction and training programmes for trustees.

Trustee recruitment and skills mix

Background

As part of the review of Bolton Hospice Governance arrangements in line with the Hospice UK document, 'Challenges for Hospice Trustees in the New World of Healthcare', the Hospice regularly reviews itself in order to:

- Identify the right skills mix for a hospice trustee board
- Undertake a skills audit and gap analysis process
- Refresh our trustee recruitment process

The right skills mix for hospice trustee board seeks people with experience in:

- | | |
|----------------------------|--|
| • Governance | • Information Technology/ Informatics |
| • Medical | • Health and safety |
| • Nursing | • Marketing |
| • Finance | • Charity Law |
| • Property | • Company Law |
| • Investments | • User Involvement |
| • Retail | • Volunteering |
| • Fundraising | • Business Expertise |
| • Quality Assurance | • HR/EDI |

Skills Audit and Gap Analysis

An audit tool and appraisal process is used and completed by our existing trustees to identify existing and future skills gaps.

BOLTON HOSPICE

TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Organisational structure

The organisational structure of the Hospice is that the Board of Trustees is responsible for the governance of the Hospice and the day to day running is the responsibility of the Chief Executive and appointed senior managers within predetermined levels of authority. Key senior management personnel remuneration is determined by the trustees using relevant independent benchmarking data.

Bolton Hospice have adopted the **2017 Charity Governance Code** and the 2019 NCVO ethnical Principles and used key outcomes and recommended practice guide within them, to benchmark our governance structures and operation. The benchmarking exercise and review demonstrated that we have met all outcomes and recommended practices under the seven Charity Governance Code headings of: Organisational purpose; Leadership; Integrity; Decision-making, Risk and Control; Board Effectiveness; Diversity; Openness and Accountability as well as the NCVO Ethnic principles of Beneficiaries First, Integrity, Openness, Right to be Safe.

We report quarterly to our commissioners (GM NHS/ICB) on the delivery of our **annual diversity objectives** and we have:

- More explicitly emphasised in all of our volunteer recruitment and employment job adverts that we particularly welcome applications from across our diverse community.
- Pro-actively engaged with local faith, disability (Including Learning Difficulties and Autism) and LGBTQI groups.
- Increased staff compliance with mandatory training on equality and diversity.
- All staff complete Dementia training.
- Spirituality training is available for staff focussing on the importance of this in everyone's life irrespective of a person's age, race, religion, sexuality, culture, beliefs or disabilities.
- We provide training sessions on LGBTQI perspectives on accessing care.
- Our Spiritual & Bereavement Lead continues to forge links with other faith groups across Bolton.
- Patients admitted with language barriers are supported through paid interpreters, including sign language interpreters, to ensure they receive optimal care.
- We have facilities to ensure we can meet the needs of bariatric patients.
- Our nursing station and reception desk has a hearing loop and access for wheelchairs.
- All our signage and information leaflets are branded clearly, concise and free from jargon and available in other languages if required.
- Staff and volunteers are regularly surveyed to explore their views on equality, diversity and inclusion in the workplace.
- Social media and banners at the entrance to the hospice grounds mark many key religious festivals.
- A diverse Board of Trustees.

The 2017 Charity Governance Code's recommended practice for Trustee length of service is 9 years. Bolton Hospice have a number of outstanding and committed trustees who either have or are close to exceeding 9 years in a Trustee position. We are happy with our trustee appraisal system and three year re-election process, which gives us confidence that we have sufficient checks and balances in place to ensure a regular flow of new trustees with fresh perspective and diversity of skills and background join the Board whilst maintaining the valuable skills and corporate memory of our longer serving trustees.

There are two wholly owned subsidiaries of the Hospice, which covenant all their profits to the charity. They are Bolton Hospice Lottery Limited, which runs a weekly lottery, and Bolton Hospice Support Limited, which is the trading subsidiary and is responsible for the ten charity shops in the Bolton area.

Bolton Hospice is available to any adult in the Borough of Bolton who is referred to it with a life limiting illness.

No financial or ethnic criteria are applied before patients are accepted into the service.

The trustees have complied with the duty in Section 4 of the Charities Act 2011 with due regard to the public benefit guidance published by the Charity Commission.

BOLTON HOSPICE

TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Objectives and activities

The object of the charity, as set out in the Memorandum and Articles of Association, is to promote the relief of all adults (without regard to race or creed) who are suffering from any chronic or terminal illness or from any disability or disease attributable to old age or from any other physical or mental infirmity disability or disease in such ways as the Hospice shall from time to time think fit.

Bolton Hospice is inspected by the Care Quality Commission (CQC) and their report was posted on the Commission's website in April 2024. The independent Inspectors in December 2023 carried out a detailed assessment of how safe, effective, caring, responsive and well-led our services are and concluded in their report on 23rd April 2024 that there were no areas where improvement was required and award a rating of "Good".

Over the past 12 months (April 23 – March 24) we sent monthly monitoring information to our CQC Relationship Officer who was satisfied with our performance and evidence data.

From April 2024, the CQC inspection process and inspection team structure will change.

The new CQC inspection framework will retain the 5 key themes of: Safe; Effective; Caring; Responsive; Well-Led supported by 6 new evidence categories, to organise the information under each theme.

Evidence will be collected on an ongoing basis which can be used to update ratings at any time, helping the CQC to be able to respond more flexibly to changes in risk.

We will no longer have a CQC relationship manager, with the CQC moving to regional teams around themes, (Secondary Care for example) and geography. Network North, Greater Manchester Team 3.

Bolton Hospice has been and will continue to develop its reporting processes to match this new approach to CQC inspections.

We also undertake Trustee "Provider" visits using the CQC themes. Trustees undertake Provider Visits twice a year to ensure regular scrutiny and assurance by talking to patients, their loved ones, staff and volunteers.

A summary report is produced and an action plan to address any areas for improvement is agreed by the Board of Trustees.

The report and action plan is published on our website and shared with staff, the CQC and our Integrated Care Board partners.

The report includes a summary of action taken on areas for improvement in the previous report.

Bolton Hospice actively seeks the views of patients via questionnaires, which feed into action plans, where any learning can be shared.

We are proud of our large number of volunteers whose valuable contribution to the running of Bolton Hospice is priceless. They provide essential support to our Inpatient unit and Wellbeing Hub (in non-clinical activities) helping patients and visitors, delivering one-to-one bereavement support sessions and supporting a wide range of activities in fundraising, finance, administration tasks as well as in our Charity Retail Shops and of course our Board of Trustees.

The Hospice and the people of Bolton benefit from over 103,000 hours of volunteer effort which at National Minimum Wage rate has a monetary value of circa £1,250,000 per year.

BOLTON HOSPICE

TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Strategic Report

Achievements and performance

Demand for Bolton Hospice's services continues to grow, with a 10% increase in overall referrals across all clinical services to 865 in 2024-25, compared to 783 the previous year.

We admitted 226 patients to our Inpatient Unit, which is 9 (4%) less than the previous year, however the average length of stay increased slightly from 15 days last year to 16 days in 2024-25. The proportion of patients who died in the Inpatient Unit remained the same as the previous year: 67%.

Our Hospice at Home service, delivered in collaboration with GPs, district nurses and Macmillan nurses, completed 919 visits to 126 patients in 2024-25, compared to 1,209 visits to 144 patients the previous year. This reduction was largely due to ongoing staff absence that has impacted upon service capacity for a large part of the year.

There was a change in leadership of our Wellbeing Hub in 2024-25, and a period of staff absences in the service for much of the year meant that less service promotion was done to raise awareness of the support available and generate referrals. As a result, new admissions to the Wellbeing Hub reduced from 84 last year to 69 in 2024-25, and naturally the number of face-to-face attendances also reduced, from 1,469 to 1,294. The team also undertook 127 telephone contacts (2023-24: 244). In addition, throughout the year we hosted several events and exhibitions in the hub showcasing creative work of or inspired by hospice patients, held a very well-attended Diwali themed open day to welcome members of the local Hindu community into the hospice, and launched our new 'A Few Good Men' monthly peer-support group for men.

We provided 234 face-to-face consultant or nurse led outpatient clinic appointments in 2024-25, a reduction from the 305 provided the previous year. In addition the team held 13 telephone appointments, compared to 21 the previous year. Due to the change in senior staffing roles the outpatient clinic template has changed, resulting in a decrease in the total number of appointments offered.

Our Bereavement and Spiritual Care Lead continues to play a vital role in supporting patients, those important to them and our own staff. There were 206 attendances at our bereavement groups in 2024-25, compared to 244 the previous year. We also provided a total of 246 (one hour) one to one bereavement sessions this year, a reduction from the 359 provided last year due to a period of absence of our Bereavement and Spiritual Care Lead. Our Bereavement and Spiritual Care Lead also led five funerals during the year, an emergency wedding for a hospice inpatient, and our regular Time for Remembrance and annual Light up a Life services.

Our education team continue to play a vital role in training and upskilling our own staff, alongside the provision of a comprehensive curriculum of Palliative and End of Life Care education and training for external healthcare and other professionals.

The number of internal training course attendees increased again in 2024-25, to 263 compared to 191 the previous year. 137 of these attended training delivered by our education team, and 126 attended training delivered by external providers. The addition of a dedicated training room to the inpatient unit this year has supported an increase in the delivery of clinical skills training sessions within the ward environment, which has been very beneficial for our staff.

BOLTON HOSPICE

TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

This year the education team secured funding from NHS Bolton Integrated Care Board to provide training on Advance Care Planning to local GPs and other healthcare professionals, to help support an increase in the number of people in Bolton with an Advance Care Plan. This, alongside the continued popularity and success of the Palliative Care Education Passport, meant that there were 590 external training course attendances during the 2024-25 year.

Our education team also continue to teach on the Multidisciplinary End of Life Care module in affiliation with the University of Greater Manchester (formerly University of Bolton), supporting 18 learners (2023-24: 16) through the course in 2024-25.

Once again, we were pleased to host three year 5 medical students from Lancaster University for seven weeks of community placement. We are delighted to report that due to excellent feedback from the placements, the University has increased this offer to four students next year.

The transition project concluded in December 2025 with the production of a report outlining our findings and learning. Most significantly was the realisation that the issue for people with a learning disability and or autism (LD&A) isn't one of transition barriers but rather more fundamentally that this is an equity of access and human rights issue that as a health and social care system we all have a role to play in addressing such inequality. Our research report contains excellent examples of accessible and tailored advance care planning approaches and the need for health and social care staff across the system to be trained and be confident in recognising when advance care planning needs to start and how best to implement it. As a Hospice we have undertaken more extensive training based on our learning, so we are far better able to provide LD & A patients within our hospice services and care.

The research has been shared with the health and social care system at a Greater Manchester and the Bolton Locality level with a view to getting the recommendations progressed and adopted. We're also working with Hospice UK to share learning with other hospices

Once again, our strong results in 2024's Patient-Led Assessments of the Care Environment (PLACE) are a testament to the hard work and dedication of staff across the organisation. We scored 100% for cleanliness and condition, appearance and maintenance, over 97% for food and privacy, dignity & wellbeing, and over 92% for dementia and disability. Our consolidated score places us 14th out of 233 environments assessed in 2024.

The Hospice has continued to manage the Macmillan Cancer Information & Support Service (MCISS), which is now fully funded by GM integrated Care (Formerly Bolton CCG). This year has been very busy and challenging year for Bolton MCISS. The MCISS Grant Agreement with the NHS Greater Manchester was due to end in March 2025. These are difficult financial times for the NHS and future funding is not guaranteed. We are meeting with NHS Greater Manchester Commissioners to discuss the future in due course. We are hopeful that we will be added to the Hospice Contract.

The MCISS team have continued to offer support for those affected by cancer mainly by telephone, but we have seen our face-to-face contacts steadily increase throughout the year.

The Macmillan Benefits Advice Service is also an invaluable part of the Bolton MCISS offer. Financial concerns are the top reason for people affected by cancer accessing our services. Our Macmillan Benefit Adviser is remarkably busy and provides advice and support with benefits application. The MCISS team support the benefits adviser with triage of referrals and arranging appointments.

BOLTON HOSPICE

TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Alongside the drop-in service, we also offer numerous support sessions:

- ◆ In the last year the MCISS and the Benefits Advice Service has had 8,559 contacts with people affected by cancer
- ◆ The service has applied for 167 Macmillan Grants and accessed 33K for people affected by cancer
- ◆ The Macmillan Benefit Advice Service has demonstrated £2.9m in financial gains for people affected by cancer. Since 2016 the Macmillan Benefits Advice Service has demonstrated over £19 Million pound in financial gains
- ◆ There were 152 attendances at our monthly walking group
- ◆ 24 people have attended our 3 Hope Courses
- ◆ 41 ladies have attended our Boots No7. Skin Care & make Up Master Class Sessions
- ◆ 535 attendances at our Yoga for Cancer Sessions
- ◆ Most enquiries for the services were from those affected by Lung, Breast, Bowel & Prostate Cancer
- ◆ The most common reasons for contacting the service were:
 - emotional support/wanting to talk
 - benefits/welfare advice
- ◆ Service User feedback has been very positive. 100% stated the service as good or excellent and 97% stated they were less anxious because of accessing the service.

In 2024-25, our income generation team remained focussed on generating additional funds in the short term to help alleviate the budgeted deficit, whilst investing in sustainable income streams to ensure continued growth in income over the longer term.

In April, we achieved our long-term goal of 10,000 members playing our weekly lottery. 2024 was a year of major change for our lottery, as we took the decision to move from a £1 stake to a £2 stake, alongside adding new prizes to the prize pot and the introduction of a new rollover prize. We are incredibly grateful to our lottery members for their continued support, helping us to raise more than ever during the 2024-25 financial year.

Our flagship fundraising event, My Memories Walk, took a break in 2024 to make way for the return of our much-loved Bubble Rush event, which proved a huge success raising £43,000.

It has been another busy year for our charity shops, and one in which our Astley Bridge shop and the Old Bank Café were recognised by the Charity Retail Association, winning the North West region category in the inaugural UK's favourite charity shop awards. This year we also introduced new retail events, with our pre-loved fashion event at the University of Greater Manchester, and a wedding fair held in our own Wellbeing Hub.

In March, we were delighted to open our new Little Lever shop in larger premises, showcasing a fresh new look for our charity shops, with the aim of continuing to increase this vital source of income to the hospice over the coming years.

Words cannot express how incredibly grateful we are to all those who support our income generation efforts in so many ways, and we wish to express our sincere thanks to all our wonderful supporters for their kindness and generosity.

BOLTON HOSPICE
TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT (Continued)
FOR THE YEAR ENDED 31 MARCH 2025



BOLTON HOSPICE

TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Our approach to fundraising

Our income generation team are tasked with raising over £5 million annually to fund the hospice's work. Fundraising activity we currently engage in includes:

- Individual giving
- Community fundraising
- Corporate fundraising
- Digital fundraising
- Fundraising events
- Trust fundraising
- Legacy fundraising
- Lottery
- Retail

We are committed to practising the highest standards of fundraising and we take care to ensure all our fundraising activity reflects the hospice's values:

Compassion Respect Professionalism Excellence Inclusivity Collaboration

The Head of Income Generation, in conjunction with the Deputy CEO, is responsible for devising the fundraising strategy and leads the delivery of this. The Board of Trustees are ultimately responsible for overseeing the organisation's fundraising activity and so review and approve the strategy. The Deputy CEO and Head of Income Generation regularly report to the board (via full board meetings, finance committee meetings and strategic development committee meetings) on performance and any pertinent issues.

How we work with, and oversee, any commercial participators/professional fundraisers

We currently have arrangements with the following commercial participators/professional fundraisers:

Organisation	Type	Nature of relationship	How we oversee their work
Furness Building Society	Commercial participator	Charity savings account	<ul style="list-style-type: none"> • Contract in place • Regular monitoring and reviews
Majestic Publications Ltd	Commercial participator	Publications provider	<ul style="list-style-type: none"> • Contract in place • Regular monitoring and reviews • Ad hoc quality monitoring
SEC Fundraising Ltd	Professional fundraiser	Lottery member recruitment	<ul style="list-style-type: none"> • Contract in place • Shadowing of representatives • Regular feedback and reviews • Quality monitoring
Roma Publications Ltd	Commercial participator	Publications provider	<ul style="list-style-type: none"> • Contract in place • Regular monitoring and reviews • Ad hoc quality monitoring

How our fundraising conforms to recognised standards

We are registered with the Fundraising Regulator and committed to adhering to all recognised standards in relation to our fundraising activity. Staff ensure that all fundraising activity complies with the Fundraising Regulator's Code of Fundraising Practice and the Fundraising Promise. Staff are trained in their responsibilities in relation to fundraising regulation and legislation upon induction and periodically thereafter as required. Volunteers are also trained in compliance where necessary for their role.

We have a strategic development committee whose remit includes overseeing the organisation's compliance with legislation, regulations, codes of practice and our ethical fundraising policy in relation to fundraising, retail, gambling (lottery) and marketing & communications.

How fundraising carried out on our behalf is monitored

We are grateful for the support of the very many people and organisations within our community who raise funds on our behalf. The fundraising team provide advice, support and guidance to those who notify us of their plans to raise funds and this includes statutory requirements and best practice recommendations where relevant.

The trustees have agreed a list of circumstances in which they would consider a donation or fundraising activity to be contentious. If these circumstances arise the matter is referred to the Head of Income Generation for discussion with the Deputy CEO, for decision making or referral to the trustees where required. The list of circumstances and procedure are included in our Ethical Fundraising Policy.

We have a Risk Management Policy so as to minimise or, as far as it is reasonably practicable, eliminate any risks to patients, staff, volunteers, supporters, members of the public or the organisation's reputation in relation to our fundraising activity. Staff identify and assess risks and put any necessary preventative controls in place.

BOLTON HOSPICE

TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Fundraising complaints

During the 2024-25 financial year we received 1 formal complaint (2023-24: 0) about our fundraising activity and 0 informal complaints (2023-24: 0).

Date	Type	Details	Action taken
29/09/2024	Formal	Complaint from a resident about the behaviour of participants in a supporter-organised fundraising event, and subsequent mess left in the area around their property.	Apology given to complainant on behalf of the event organisers. Meeting held with event organisers to explore any further ways this could be prevented from recurring in future.

How we protect the public, including vulnerable people, from unreasonably intrusive or persistent fundraising approaches, and undue pressure to donate

Our Ethical Fundraising Policy outlines our approach to protecting vulnerable people and this includes our commitment to:

- Not contact supporters for marketing purposes by telephone, email or SMS (text message) without their explicit consent
- Not buying cold data for fundraising purposes
- Limiting any cold supporter direct mail acquisition campaign to one per calendar year, and only in cases where the details of the campaign have been scrutinised and approved by the Strategic Development Committee to ensure we maintain the hospice's reputation and high ethical and fundraising standards
- Limit the number of appeals sent to any one person, and spread contact throughout the year
- Ensure communications don't place undue pressure on anyone to donate
- Complete a 'balancing exercise' for each appeal mailing and only proceed where we can demonstrate that:
 - We have a legitimate interest in contacting the supporters
 - We have ensured we consider any potential harm to their rights and freedoms
 - We are confident that we are acting within their reasonable expectations
- Ensure information about how to opt out of further communications is always included
- Ensure that there is a robust system in place to quickly and effectively act upon opt out requests
- Only use professional fundraising agencies who can demonstrate a track record of best practice in the sector and compliance with the Fundraising Regulator's code of conduct

Financial review

The net out flow of funds before Investments gains and losses for the 2024-25 year was £63,000.

This is a significant variance from the previous year when we had a net out flow of £247,000.

Total income was £832K higher for the year compared to the previous year.

We have benefited hugely from our donors and supporters across all income streams which can be seen in Note 3 of the accounts. Donations have increased by over £350,000 from the previous year. This is down pre-dominantly to legacy income.

The legacy income of £955K was significantly higher than the £658K from the previous year.

We are grateful of the Government Support in 2024/25. We received a one-off grant of £195K from the ICB (in addition to the standard annual grant) and £108K restricted capital grant from the NHSE.

The £108K grant was used to update in the main on essential equipment to enable us to continue to provide the high standard care to all patients, visitors, volunteers and staff. Around £65K was used to update the plant room and the boilers (over 20 years old) which service the in-patient unit. We also spent around £20K of a major refurbishment of the lift in the Well-Being Hub.

BOLTON HOSPICE

TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

We have continued to invest in our trading activities which has resulted in additional income of over £110,000 from the previous year. A breakdown of this is shown in Note 5 of the accounts.

Our lottery subsidiary gift aided to the Charity of over £486,000, this is an increase from the previous year's contribution of £336,000. This was largely down to the transition of moving from the £1 to the £2 lottery stake.

The Support subsidiary gift aided £531,000 to the Charity in 2024/25, this is a decrease from £741,000 gift aided in the previous year.

Whilst the sales were broadly in line with the previous year, we incurred increased expenditure on staffing, maintenance, rebranding and refurbishment.

We commenced our retail strategy of employing one shop manager per shop following a successful trial in 2 of our shops.

In March 2025, we vacated our premises in Little Lever and leased a larger premises in the area. We spent a considerable amount of money on upgrading this outlet and hope this will generate increased sustainable income in the long term.

Our expenditure has also increased by £522K from the previous year. This is mainly due to the pay award, agency expenditure to cover sick leave, one off repairs and additional expenditure incurred in the expansion of our Income generation activities.

At the year end, the charity's general reserves stood at £7.8m which represents approximately 13 months of projected expenditure and incorporates the cost of planned maintenance and dilapidation expenditure.

Reserves policy

The trustees review the charity's requirements for reserves at six monthly intervals, in the light of the major challenges facing the organisation in terms of rising costs, patient expectations and workforce challenges.

For the charity to be managed efficiently and to provide a buffer for uninterrupted services, the trustees consider the general reserve should reflect at least 12 months of budgeted expenditure as well as for planned maintenance and dilapidation expenditure, after taking into account funds designated for specific purposes.

At the year end, the charity's general reserves stood at £7.8m which represents approximately 13 months of projected expenditure and incorporates the cost of planned maintenance and dilapidation expenditure.

The trustees are mindful of the impact of the unpredictability of legacy income. As a result, £1.2m has been designated to enable us to manage the large fluctuations from this important income stream.

£1m has been set aside to explore additional services to meet the requirements of the Bolton Health economy.

Investment policy

The Memorandum and Articles of Association of the charity permit wide powers of investment with no restrictions.

The investment objectives of the company are:

- To maintain the value of its investment portfolio
- To provide a balanced return between income and capital along with a medium level of risk
- To balance the need for liquidity to meet current expenditure and the long-term aim of maintaining the service for future beneficiaries
- To ensure investment spread and diversification consistent with the level of risk identified

BOLTON HOSPICE

TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

The Investment Managers are engaged on a discretionary basis, both to enable the charity to comply with the Trustees Act 2000 and to achieve the above objectives. A formal investment policy is in place which is reviewed by the trustees at annual intervals. The performance of the investments is reviewed at quarterly intervals and measured against benchmarks laid down in the policy.

The total return of the portfolio including dividend income has been 3.57% compared to a benchmark return of 2.40%, the benchmark being a composite of the ARC PCI steady growth and ARC PCI balanced indices. This represents an outperformance of 1.17% over the period in terms of the existing investment managers being used over the period. This follows the four previous years where we have seen three years in which the investment managers generated some outperformance and one year where we saw slight underperformance. Taking this in to account we are comfortable with the longer term performance of the investment managers used.

The income element of the return generated by the portfolios during the period totalled £245,640.

It is the charity's policy to specifically exclude direct investment in the armaments sector. Investments are valued at market value as set out in note 13 to the financial statements.

BOLTON HOSPICE

TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Plans for future periods

Future strategy

The Trustees and the Senior Leadership Team (SLT) met on the 10th February 2025 to review and refresh the Strategic Plan taking into account the impact of global factors on our economy, social and cultural behaviours, that are likely to affect our future.

Despite our perennial necessity to live with a deficit budget setting process Bolton Hospice remains in a relatively strong and stable state despite all of the challenges thrown at us; increased NI, flatline NHS funding, inflation, energy costs, pay award etc.

We will continue to navigate the uncertainty surrounding the economy and the NHS in our usual way, of remaining committed to our tactical approach to always taking:

- A longer term view
- Investing in new opportunities in a timely way
- Being risk aware not risk averse
- A measured stance on being financially robust
- A 2:4:6 approach (2 year optics with 4 quarters of 6 months)

To meet the challenges and uncertainties ahead we stick to our strategic principles of:

- Business like and purpose driven
- Dynamic and engaged workforce
- Invest in being the best
- Embrace the diversity of our community
- Being professional, skilled and competent in all we do
- Ensure we always have time to care
- Have quality services within a therapeutic physical environment
- Working in partnership to achieve our objectives

Our Strategic Objectives are

- To remain the number one provider of excellent Palliative and End of Life Care
- To be financially prudent in all we do
- To provide a safe, welcoming, inclusive and therapeutic environment
- To be the recognised hub of specialist knowledge, training, education and community End of Life Care awareness
- To remain true to our core values and charitable objects
- To ensure we deliver our Vision, Mission and Purpose
- To always be a well governed, well led, well run, effective charity

Our Strategic Aims remain

- To provide the best possible palliative and end of life care for the people of Bolton.
 - To enable people to live well through the course of their illness.
 - To help families cope with the impact of end of life.
 - To support the people of Bolton to achieve the principles of a good death for all wherever possible.
 - To work with the ICB/ICP at Place (Bolton) and system level (Greater Manchester) to help deliver their palliative and end of life strategic objectives too.
 - To have a workforce (including volunteers) that is fit for purpose, flexible and dynamic.
-

BOLTON HOSPICE

TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Our business plan going forward is based on our definition of what financial “sustainability” means within a hospice context where legacy income is unpredictable and often exceeds target and where having too high a level of free reserves is morally questionable.

It also addresses the increasing regulatory, data and cyber compliance demands, as well as mitigating the threats identified in our SWOT (Strength, Weaknesses, Opportunities, Threats) and building on the opportunities.

- | | |
|-------------------------------------|--------------------------------------|
| • Threats | • Opportunities |
| • Economy | • Charity retail & Income Generation |
| • Workforce | • Hyper flexible volunteering |
| • Cyber defence | • Integrated care |
| • Need for sustainable fair funding | • NHS 10 year plan |

The Business Plan therefore focuses on recognising that being financially robust (Sustainable) is defined by navigating a sensible and practical route between the parameters of:

- A. Maintaining 12 months operating costs in free reserves (Whilst guarding against holding too much cash which is counterproductive)
- B. Avoiding setting a deficit budget from April 2026 onwards (Whilst accepting an average legacy income figure for forecasting of £600k and point A)
- C. Our reserves levels being agreed annually
- D. Staff cost vigilance whilst accepting that staff costs are an investment and an inevitability in a care organisation

Our Investment Priorities will therefore focus on aligning with

NHS 3 left shift

- Hospital to Community
- Treatment to Prevention
- Analogue to Digital

GM Livewell

- More adults in good work
- Less children living in poverty
- Safer & stronger thriving community
- People living as healthy and happy as they can
- Pivot to prevention
- Reduced pressure on local government

Hospice Business Plan Aims

- To be well led and well run
- To be cost effective and financially stable
- To be the best at what we do
- To be well known, valued and respected

BOLTON HOSPICE

TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT (Continued) FOR THE YEAR ENDED 31 MARCH 2025

What will success look like in 2028?

- Financial Sustainability delivered
- All 18 beds commissioned
- Well-being Hub utilised at least 5 days a week with some out of hours activity too
- Hospice at Home utilised to 85% of its capacity
- Recognised as an indispensable part of the healthcare economy
- Engaged in the Bolton Integrated Care
- Involved in the NHS Greater Manchester Integrated Care System
- Be the hub for all things associated with Palliative and End of Life Care
- Our workforce, volunteers & beneficiaries reflects the diversity of our community
- Effective use of the NCVO Charity Ethical Principles as our benchmark of good governance which focuses on:
 - Beneficiaries first
 - Integrity
 - Openness
 - Right to be safe

Risk management

The trustees actively review the major risks the charity faces on a regular basis and ensure there are risk management strategies in place. This involves identifying types of risks the charity faces, prioritising them in terms of potential impact and the likelihood of occurrence, and identifying ways of mitigating the risks. This process includes an ongoing review of the charity's current internal controls.

Principal risks and uncertainties

The future of NHS funding remains an area of concern with the NHS facing unprecedented financial pressures. This funding represents approximately 26% of our patient care delivery costs and is therefore essential and represents excellent returns on investment for the ICB who get more than £3 of End of Life Care for the people of Bolton for every £1 granted.

BOLTON HOSPICE

TRUSTEES' REPORT, INCLUDING THE STRATEGIC REPORT (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Trustees' responsibilities statement

The trustees (who also act as directors of Bolton Hospice for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the strategic report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure of the charity for the year. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP 2015 (FRS102);
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records which disclose, with reasonable accuracy at any time, the financial position of the charity and which enable them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charity's auditor is unaware; and
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Auditor

A resolution to re-appoint MHA as auditor for the ensuing year will be proposed at the Annual General Meeting.

In approving the Trustees' Annual Report, we also approve the Strategic Report included therein, in our capacity as company directors.

Grace Hopps

Signed by order of the trustees

Mrs G Hopps – Vice Chair

Queens Park Street
Bolton
BL1 4QT

8 September 2025

BOLTON HOSPICE**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BOLTON HOSPICE****FOR THE YEAR ENDED 31 MARCH 2025**

Opinion

We have audited the financial statements of Bolton Hospice (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 March 2025 which comprise the consolidated statement of financial activities, the consolidated and charity balance sheets, the consolidated cash flow statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

In our opinion the financial statements:

- give a true and fair view of the state of the groups and parent charitable company's affairs as of 31 March 2025, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor responsibilities for the audit of the financial statements* section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the groups or parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

BOLTON HOSPICE

INDEPENDENT AUDITOR'S REPORT TO THE BOARD OF TRUSTEES FOR THE YEAR ENDED 31 MARCH 2025

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

In the light of our knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Respective responsibilities of the trustees

As explained more fully in the trustees' responsibilities statement set out on page 19, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

BOLTON HOSPICE**INDEPENDENT AUDITOR'S REPORT TO THE BOARD OF TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2025**

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

- Enquiries with management about any known or suspected instances of non-compliance with laws and regulations.
- Enquires with management about any known or suspected instances of fraud.
- Review of minutes of board meetings.
- Auditing the risk of fraud in income, including through the testing of income cut off at the period end and through income transaction testing to provide comfort that income is completely stated in the financial statements.
- Examination of journal entries and other adjustments to test for appropriateness and identify any instances of management override of controls.
- Review of legal and professional expenditure to identify any evidence of ongoing litigation or enquiries.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with the Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.


Jack Steer BA(Hons) FCA

Senior Statutory Auditor

For and on behalf of MHA, Statutory Auditor

Preston, United Kingdom

September 29, 2025

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MHA is the trading name of MHA Audit Services LLP, a limited liability partnership in England and Wales (registered number OC455542)

BOLTON HOSPICE**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING CONSOLIDATED INCOME AND EXPENDITURE ACCOUNT)****FOR THE YEAR ENDED 31 MARCH 2025**

	Note	Unrestricted funds £	Restricted funds £	Total funds 2025 £	Total funds 2024 £
Income:					
Donations and legacies	3	2,315,922	-	2,315,922	1,966,388
Charitable activities	4	1,465,381	50,000	1,515,381	1,246,060
Other trading activities	5	2,744,801	-	2,744,801	2,635,029
Investment income	6	299,474	-	299,474	259,547
Other income	7	59,032	115,967	174,999	111,266
Total income		6,884,610	165,967	7,050,577	6,218,290
Expenditure:					
Costs of raising funds	8	2,093,701	-	2,093,701	1,785,673
Expenditure on charitable activities	8	4,855,106	38,773	4,893,879	4,679,712
Total expenditure	8	6,948,807	38,773	6,987,580	6,465,385
Net incoming/(outgoing) resources before other gains and losses		(64,197)	127,194	62,997	(247,095)
Unrealised gains/(losses) on investments		54,718	-	54,718	595,774
Realised gains/(losses) on investments		72,515	-	72,515	(26,070)
Net income/(expenditure)		63,036	127,194	190,230	322,609
Transfers between funds		113,186	(113,186)	-	-
Net movement in funds		176,222	14,008	190,230	322,609
Fund balance b/f at 1 April		15,616,628	65,500	15,682,128	15,359,519
Fund balance c/f at 31 March		15,792,850	79,508	15,872,358	15,682,128

All the above results derive from continuing operations. All gains and losses recognised in the year are included above.

BOLTON HOSPICE
CONSOLIDATED AND CHARITY BALANCE SHEETS
AS AT 31 MARCH 2025

		Group		Charity	
	Note	2025	2024	2025	2024
		£	£	£	£
Fixed assets					
Tangible assets	12	5,074,631	5,279,324	5,132,200	5,336,893
Investments	13	8,754,001	8,689,426	8,754,001	8,689,426
Investments in subsidiaries	14	-	-	3	3
		<u>13,828,632</u>	<u>13,968,750</u>	<u>13,886,204</u>	<u>14,026,322</u>
Current assets					
Stocks	16	156	175	-	-
Debtors	17	422,238	340,818	429,882	366,835
Cash at bank and in hand		<u>2,272,816</u>	<u>1,891,710</u>	<u>2,090,830</u>	<u>1,758,431</u>
		2,695,210	2,232,703	2,520,712	2,125,266
Creditors: amounts falling due within one year	18	(651,484)	(519,325)	(477,423)	(412,325)
		<u>2,043,726</u>	<u>1,713,378</u>	<u>2,043,289</u>	<u>1,712,941</u>
Net current assets					
		<u>15,872,358</u>	<u>15,682,128</u>	<u>15,929,493</u>	<u>15,739,263</u>
Total assets less current liabilities being net assets					
Funds					
Restricted funds	20	79,508	65,500	79,508	65,500
Unrestricted funds	21	15,792,416	15,616,194	15,849,985	15,673,763
Non-charitable trading funds	21	434	434	-	-
Total funds		<u>15,872,358</u>	<u>15,682,128</u>	<u>15,929,493</u>	<u>15,739,263</u>

These financial statements were approved by the trustees on 8 September 2025 and signed on their behalf

Judith Bromley

Mrs J Bromley – Chair

Company Registration Number 02114925

BOLTON HOSPICE
CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2025

	2025	2024
	£	£
Cash flow from operating activities:		
Net movement in funds	190,230	322,609
(Gain)/loss on investment assets	(127,233)	(569,704)
Investment income	(299,474)	(259,547)
Depreciation – fixed assets	338,956	345,103
(Increase)/decrease in stock	20	903
(Increase)/decrease in debtors	(81,421)	(75,778)
Increase/(decrease) in creditors	132,159	(168,173)
Net cash provided by/(used in) operating activities	153,237	(404,587)
	<hr/>	<hr/>
Cash flows from investing activities:		
Investment income	299,474	259,547
Purchase of tangible fixed assets	(134,263)	(272,447)
Purchase of fixed asset investments	(2,289,367)	(4,419,714)
Proceeds from sale of fixed asset investments	2,352,025	5,078,372
Cash provided by/(used in) investing activities	227,869	645,758
	<hr/>	<hr/>
Increase/(decrease) in cash and cash equivalents in the year	381,106	241,171
Cash and cash equivalents at 1 April	1,891,710	1,650,539
	<hr/>	<hr/>
Cash and cash equivalents at 31 March	2,272,816	1,891,710
	<hr/>	<hr/>
	2025	2024
	£	£
Analysis of cash and cash equivalents		
Cash in hand	337	274
Cash at bank	2,272,479	1,891,436
	<hr/>	<hr/>
	2,272,816	1,891,710
	<hr/>	<hr/>

BOLTON HOSPICE

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

General information and basis of preparation

Bolton Hospice is a company limited by guarantee in the United Kingdom. See note 27 to the accounts for further details. The address of the registered office is given in the charity information on page 2 of these financial statements. The nature of the charity's operations and principal activities are set out in the trustees' report on pages 3 to 19.

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of investments. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice. The particular accounting policies adopted by the trustees are described below.

Bolton Hospice meets the definition of a public benefit entity under FRS102.

The Statement of Financial Activities (SOFA) and balance sheet consolidate the financial statements of the charity and its subsidiary undertakings. The results of the subsidiaries are consolidated on a line by line basis. The charity has availed itself of Paragraph 4(1) of Schedule 1 of The Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 and adapted the Companies Act formats to reflect the special nature of the charity's activities. No separate SOFA has been presented for the charity alone as permitted by Section 408 of the Companies Act 2006.

Going concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the group to continue as a going concern. The trustees have made this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements. The trustees have concluded that, at the time of approving the financial statements, the group has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the group's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific funds. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income and gains are allocated to the appropriate fund.

BOLTON HOSPICE

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies (continued)

Income

All income is recognised in the statement of financial activities when the charity has entitlement to the funds, any performance conditions for receipt have been met, it is probable that the income will be received and the amount can be measured reliably. Where a claim for repayment of income tax has or will be made, such income is grossed up for tax recoverable. The following accounting policies are applied to income:

- **Contributions towards upkeep**
Contributions from Integrated Care Partnership contracts are accounted for on an accruals basis.
- **Donations**
Donations and all other receipts from fundraising are reported gross and the related fundraising costs are reported in other expenditure. Cash collections to which the charity is entitled but which it has not received by the year end are included in incoming resources in the statement of financial activities and shown as debtors in the balance sheet.
- **Event income**
Income received in advance of an event or provision of other specified service is deferred until the criteria for income recognition are met (see note 19).
- **Investment income**
Investment income is accounted for when receivable.
- **Legacies**
For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material (see note 3).
- **Shop income**
Shop income is accounted for as received.
- **Lottery income**
Lottery income is accounted for as tickets when tickets are entered into the appropriate draw.

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025**

1 Accounting policies (continued)**Donated services and facilities**

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), no amounts are included in the financial statements for services donated by volunteers.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

The charity's operating costs include staff costs, premises costs and other related costs. Such costs are allocated between charitable expenditure and costs of generating funds.

Staff costs which can be directly attributed are allocated accordingly. Other staff costs are attributed according to the time that the relevant staff members spend on these activities.

Premises costs are attributed according to the space that is taken up by the activity.

Charitable expenditure

This includes the following:

- All expenditure directly related to the objects of the charity
- A proportion of staff costs of the senior management which can be attributed on a time basis
- A proportion of the premises costs that are attributable on a space basis

Costs of generating funds

This includes the following:

- All staff costs that can be directly attributed to obtaining voluntary income, running events and administering the lottery and shops
- A proportion of staff costs of the senior management which can be attributed on a time basis
- All other costs directly associated with the above activities
- A proportion of the premises costs are attributed on a space basis
- The costs of an external Investment Manager who is contracted to manage the investment portfolio on a discretionary basis

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025**

1 Accounting policies (continued)**Governance costs**

This includes the cost of the statutory audit, the direct expenses of the trustees and a proportion of the staff costs of the senior management which can be attributed on a time basis.

Tangible fixed assets

Tangible fixed assets are stated at cost less depreciation which is provided in annual instalments over the estimated useful lives of the assets.

Depreciation is provided as follows:

- Freehold buildings and long leasehold land & buildings - 2½% per annum straight line
- Equipment, fixtures and fittings - 5-20% per annum straight line
- Computer equipment - 25% per annum straight line
- Motor vehicles - 20% per annum straight line

Investments

Investments are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year.

All gains and losses are taken to the statement of financial activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and their opening carrying value or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value.

Stock

Stock is included at the lower of cost and net realisable value. Items donated for resale or distribution are not included in the financial statements until they are sold or distributed, on the basis that it is considered impractical to measure the fair value of goods donated for resale, and the costs of valuation outweigh the benefit to users of the accounts and the charity of this information.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025**

1 Accounting policies (continued)**Cash at bank and in hand**

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due.

Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Pension costs

Three pension schemes are operated by the company:

- Defined benefit scheme
- Defined contribution group personal pension scheme
- Nest - Government Auto - Enrolment workplace pension scheme

Contributions to all these schemes are charged to the SOFA when payable. Further details on the scheme and the contributions paid are given in Note 25 to the accounts.

Taxation

The company is a registered charity and consequently there is no liability to taxation.

Leases

Rentals under operating leases are charged on a straight line basis over the lease term.

Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The trustees do not believe that there are any estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities.

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****2 Results of the parent company**

As permitted by Section 408 of the Companies Act 2006 these accounts do not include a separate SOFA for the parent charity. The results of the parent charity alone (including gift aid receipts from its subsidiaries, as detailed in Note 15) are:

	2025 £	2024 £
Incoming resources	5,589,478	4,941,175
Resources expended	<u>(5,526,481)</u>	<u>(5,188,270)</u>
Net incoming/(outgoing) resources before other recognised gains and losses	62,997	(247,095)
Unrealised gains/(losses) on investments	72,515	595,774
Realised gains/(losses) on investments	<u>54,718</u>	<u>(26,070)</u>
Net movement in funds	<u>190,230</u>	<u>322,609</u>

3 Income from donations and legacies

	2025 £	2024 £
<i>Unrestricted income</i>		
Donations:		
Standing order donations	109,206	89,085
Donations from individuals	632,981	715,761
Donations from corporations	103,629	133,949
Donations from associations	377,385	253,570
Donations from Trusts	54,726	29,800
Other donations	<u>83,000</u>	<u>86,434</u>
Total donations	1,360,927	1,308,599
Legacies	<u>954,995</u>	<u>657,789</u>
Sub-total – unrestricted income	2,315,922	1,966,388
<i>Restricted income</i>		
Donations from individuals	-	-
Legacies	<u>-</u>	<u>-</u>
	<u>2,315,922</u>	<u>1,966,388</u>

The charity is currently aware of several legacies which have not been included in these financial statements as no notification of impending distribution has been received and accordingly the value of these legacies cannot be measured with sufficient reliability. The estimate of the probate value of these legacies receivable after 31 March 2025 is in the region of £800,000 (2024: £710,000).

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****4 Income from charitable activities**

	2025 £	2024 £
<i>Unrestricted income</i>		
ICB Grants	1,465,381	1,246,060
Sub-total – unrestricted income	1,465,381	1,246,060
<i>Restricted income</i>		
ICB Grants	50,000	-
Trusts	-	-
	1,515,381	1,246,060

5 Income from other trading activities

	2025 £	2024 £
Events and projects	316,799	379,695
Shops	1,731,690	1,709,970
Lottery income	696,312	545,364
	2,744,801	2,635,029

All of the income from trading activities received in this year and the comparative year was unrestricted.

6 Investment income

	2025 £	2024 £
Dividends	245,640	214,391
Interest receivable	53,834	45,156
	299,474	259,547

All of the investment income received in this year and the comparative year was unrestricted.

BOLTON HOSPICE
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

7	Other income		
		2025	2024
		£	£
	<i>Unrestricted income</i>		
	Other income	59,032	57,466
		<hr/>	<hr/>
	Sub-total – unrestricted income	59,032	57,466
	<i>Restricted income</i>		
	NHSE Capital Grant	108,308	-
	Other income	7,659	53,800
		<hr/>	<hr/>
	Sub-total – restricted income	115,967	53,800
		<hr/>	<hr/>
		174,999	111,266
		<hr/>	<hr/>

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****8 Analysis of total resources expended**

Current year	Basis of allocation	Voluntary income	Charity shop	Events	Governance	Lottery	Care of patients	Total 2025
Direct costs		£	£	£	£	£	£	£
Clinical staff costs	Direct	-	-	-	-	-	2,012,810	2,012,810
Clinical other costs	Direct	-	-	-	-	-	125,330	125,330
Clinical Education	Direct	-	-	-	-	-	172,984	172,984
Doctors and medicines	Direct	-	-	-	-	-	598,055	598,055
Catering and housekeeping	Direct	-	-	-	-	-	486,184	486,184
Support services	Direct	-	-	-	-	-	451,391	451,391
Audit fees	Direct	-	-	-	19,490	-	-	19,490
Cost of events	Direct	-	-	57,837	-	-	-	57,837
Shop costs	Direct	-	1,201,869	-	-	-	-	1,201,869
Lottery costs	Direct	-	-	-	-	244,578	-	244,578
Investment management cost	Direct	-	-	-	55,532	-	-	55,532
Support costs allocated to activities								
Chief Executive and finance	Time	47,719	-	-	32,322	-	396,165	476,206
Premises	Space	19,122	-	19,122	-	-	599,148	637,392
Fundraising department	Time	301,545	-	146,377	-	-	-	447,922
		368,386	1,201,869	223,336	107,344	244,578	4,842,067	6,987,580

Expenditure on care of patients was £4,842,067 of which £4,803,294 was unrestricted and £38,773 was restricted. All other expenditure was unrestricted.

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****8 Analysis of total resources expended (continued)**

Prior Year	Basis of allocation	Voluntary income £	Charity shop £	Events £	Governance £	Lottery £	Care of patients £	Total 2024 £
Direct costs								
Clinical staff costs	Direct	-	-	-	-	-	1,980,560	1,980,560
Clinical other costs	Direct	-	-	-	-	-	96,011	96,011
Clinical Education	Direct	-	-	-	-	-	176,344	176,344
Doctors and medicines	Direct	-	-	-	-	-	547,127	547,127
Catering and housekeeping	Direct	-	-	-	-	-	437,531	437,531
Support services	Direct	-	-	-	-	-	459,010	459,010
Audit fees	Direct	-	-	-	17,150	-	-	17,150
Cost of events	Direct	-	-	67,987	-	-	-	67,987
Shop costs	Direct	-	971,429	-	-	-	-	971,429
Lottery costs	Direct	-	-	-	-	239,474	-	239,474
Investment management cost	Direct	-	-	-	49,953	-	-	49,953
Support costs allocated to activities								
Chief Executive and finance	Time	45,609	-	-	30,756	-	366,273	442,638
Premises	Space	18,158	-	18,158	-	-	568,950	605,266
Fundraising department	Time	262,434	-	112,471	-	-	-	374,905
		326,201	971,429	198,616	97,859	239,474	4,631,806	6,465,385

Expenditure on care of patients was £4,631,806 of which £4,583,591 was unrestricted and £48,215 was restricted. All other expenditure was unrestricted.

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****9 Analysis of total resources expended**

	2025 £	2024 £
Net incoming resources for the year are stated after charging:		
Auditor's remuneration		
• Company audit	12,880	11,725
• Subsidiary company audits	7,120	5,425
• Other services	285	230
Depreciation of tangible fixed assets		
• Owned assets	338,956	345,103
Profit on disposal of assets		
• Tangible fixed assets	-	-
Rentals under operating leases		
• Other operating leases	194,601	181,256
	<u> </u>	<u> </u>

10 Staff numbers

	2025 £	2024 £
Average number of employees during the year		
Patient care	94	95
Income generation	24	22
Support services	21	22
	<u> </u>	<u> </u>
	139	139
	<u> </u>	<u> </u>
Average number of employees (full-time equivalent) during the year		
Patient care	62	61
Income generation	32	26
Support services	11	11
	<u> </u>	<u> </u>
	105	98
	<u> </u>	<u> </u>

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****11 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel**

	2025	2024
	£	£
Staff costs comprise:		
Wages and Salaries	4,000,556	3,805,842
Social Security Costs	363,366	342,743
Pension Costs	209,075	219,726
	<u>4,572,997</u>	<u>4,368,311</u>

	2025	2024
	No.	No.
The number of employees whose emoluments exceeded £60,000 were:		
£60,000-£70,000	2	3
£70,000-£80,000	2	1
£80,000-£90,000	-	-
£90,000-£100,000	1	1
£100,000 - £110,000	1	-
£110,000-£120,000	-	-
£120,000-£130,000	1	1

Of the employees whose emoluments exceeded £60,000, there are 7 employees (2024: 6) accruing pension benefits. Pension contributions relating to these employees totalled £79,829 (2024: £75,723).

Professional indemnity insurance has been taken out on behalf of trustees and cost £2,072 (2024: £1,884). Travel expenses of £nil (2024: £nil) and conference expenses £nil (2024: £nil) have been paid on behalf of trustees during the year. No trustees received remuneration from the charity during the current or prior year. £1,049 event sponsorship and room hire income has been received from trustees in the year (2024: £750).

The key management personnel of the group comprise the key senior staff identified in the trustees' report. The total employee benefits of the key management personnel of the group were £516,289 (2024: £501,007).

The charity is grateful for the valuable support of volunteers engaged in various fundraising activities and assisting in the day to day operations of the charity.

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****12 Tangible fixed assets**

	Land and Buildings	Equipment fixture and fittings	Motor vehicles	Computer equipment	Total
Group	£	£	£	£	£
Cost					
At 1 April 2024	8,347,724	676,406	67,825	286,042	9,377,997
Additions	-	128,457	-	5,806	134,263
Disposals	-	(398,789)	-	-	(398,789)
At 31 March 2025	8,347,724	406,074	67,825	291,848	9,113,471
Accumulated depreciation					
At 1 April 2024	3,335,365	586,740	67,825	108,743	4,098,673
Charge for the year	210,132	55,862	-	72,962	338,956
Disposals	-	(398,789)	-	-	(398,789)
At 31 March 2025	3,545,497	243,813	67,825	181,705	4,038,840
Net book value					
At 31 March 2025	4,802,227	162,261	-	110,143	5,074,631
At 31 March 2024	5,012,359	89,666	-	177,299	5,279,324

BOLTON HOSPICE

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

12 Tangible fixed assets (continued)

	Land and Buildings	Equipment fixture and fittings	Motor vehicles	Computers	Total
Charity	£	£	£	£	£
Cost					
At 1 April 2024	8,405,293	676,406	67,825	286,042	9,435,566
Additions	-	128,457	-	5,806	134,263
Disposals	-	(398,789)	-	-	(398,789)
At 31 March 2025	8,405,293	406,074	67,825	291,848	9,171,040
Accumulated depreciation					
At 1 April 2024	3,335,365	586,740	67,825	108,743	4,098,673
Charge for the year	210,132	55,862	-	72,962	338,956
Disposals	-	(398,789)	-	-	(398,789)
At 31 March 2025	3,545,497	243,813	67,825	181,705	4,038,840
Net book value					
At 31 March 2025	4,859,796	162,261	-	110,143	5,132,200
At 31 March 2024	5,069,928	89,666	-	177,299	5,336,893

	Group		Charity	
	2025	2024	2025	2024
	£	£	£	£
The net book value of land and buildings comprises				
Freehold	854,830	885,235	854,830	885,235
Long leasehold	3,947,397	4,127,124	4,004,966	4,184,693
	4,802,227	5,012,359	4,859,796	5,069,928

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****13 Investment held as fixed assets**

	Group and charity 2025 £	Group and charity 2024 £
Market value at 1 April 2024	8,689,426	8,778,380
Additions	2,289,367	4,419,714
Disposals proceeds	(2,352,025)	(5,078,372)
Realised investment gains/(losses)	54,718	(26,070)
Unrealised investment gains/(losses)	72,515	595,774
Market value at 31 March 2025	8,754,001	8,689,426
Investment comprise the following		
Investment assets in the UK	2,337,762	1,878,366
Investment assets outside in UK	6,416,239	6,811,060
Market value at 31 March 2025	8,754,001	8,689,426
Historical cost at 31 March 2025	8,072,987	7,910,528

Investments are valued at middle market value at the year-end as determined by the charity's investment managers, Atomos, Brewin Dolphin and Investec. The investment managers work to the trustees' investment policy which is established within the restrictions imposed by the Trustee Act 2000.

Listed investments are represented by:

	Group and Charity 2025 £	2024 £
Fixed interest securities and gilts	3,269,415	3,091,002
Equity shares	3,094,802	2,855,400
Investment trust and unit trust	2,228,987	2,538,094
Cash	160,797	204,930
	8,754,001	8,689,426

There are no material investments in either year (i.e. with a value of 5% or more of the portfolio value).

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****14 Investment in subsidiaries – charity**

	2025 £	2024 £
Shares in subsidiary undertakings	3	3

The investments relate to the entire share capital of Bolton Hospice Support Limited (company number 03228227) and Bolton Hospice Lottery Limited (company number 04143584). Both companies are registered in England. Bolton Hospice Support Limited operates as a trading company and runs a number of charity shops. Bolton Hospice Lottery Limited runs a weekly lottery. All activities have been consolidated on a line by line basis in the SOFA.

15 Results of trading subsidiaries

On 1 October 1996 a wholly owned subsidiary, Bolton Hospice Support Limited, commenced trading. It gifts its taxable profits to Bolton Hospice (Limited by Guarantee). A summary of the results for the trading company are shown below:

	2025	2024
	£	£
Turnover		
Shop sales and events	1,911,775	1,872,417
Gift Aid sales recognised in parent company	<u>(163,981)</u>	<u>(146,180)</u>
Reported turnover	1,747,794	1,726,237
Cost of sales	<u>(93,619)</u>	<u>(61,308)</u>
Gross profit	1,654,175	1,664,929
Administration expenses		
Salaries recharged from Bolton Hospice	632,048	524,215
Other	<u>496,072</u>	<u>404,465</u>
	(1,128,120)	(928,680)
Other operating income	<u>5,351</u>	<u>4,286</u>
Profit before and after taxation	531,406	740,535
Amounts payable to charity:		
Amounts gift aided	<u>(531,406)</u>	<u>(740,535)</u>
Retained profit for the year	-	-
Retained profit brought forward	<u>434</u>	<u>434</u>
Retained profit carried forward	434	434
Assets	224,855	174,787
Liabilities	<u>(224,419)</u>	<u>(174,351)</u>
Funds	<u>436</u>	<u>436</u>

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****15 Results of trading subsidiaries (continued)**

On 12 January 2001 a wholly owned subsidiary, Bolton Hospice Lottery Limited, commenced trading. It gifts its taxable profits to Bolton Hospice (Limited by Guarantee). A summary of the results for the trading company are shown below:

	2025 £	2024 £
Turnover		
Proceeds of lottery ticket sales	731,367	575,883
Cost of sales	<u>(89,108)</u>	<u>(79,587)</u>
Gross profit	642,259	496,296
Administration expenses	(158,530)	(161,985)
Other operating profit	<u>2,399</u>	<u>2,057</u>
Profit before and after taxation	486,128	336,368
Amounts payable to charity		
Amounts gift aided	<u>(486,128)</u>	<u>(336,368)</u>
Retained profit for the year	-	-
Retained profit brought forward	<u>-</u>	<u>-</u>
Retained profit carried forward	<u>-</u>	<u>-</u>
The aggregate of the assets, liabilities and funds of Bolton Hospice Support Limited was:		
Assets	67,027	47,682
Liabilities	<u>(67,026)</u>	<u>(47,681)</u>
Funds	<u>1</u>	<u>1</u>

16 Stocks

	Group		Charity	
	2025	2024	2025	2024
	£	£	£	£
Finished goods and goods for resale	156	175	-	-

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****17 Debtors**

	Group		Charity	
	2025	2024	2025	2024
	£	£	£	£
Prepayment and accrued income	206,535	241,995	147,205	190,184
Other debtors	215,703	98,823	165,293	63,534
Amounts due from subsidiary undertakings	-	-	117,384	113,117
	<u>422,238</u>	<u>340,818</u>	<u>429,882</u>	<u>366,835</u>

18 Creditors: amount falling due within one year

	Group		Charity	
	2025	2024	2025	2024
	£	£	£	£
Trade creditors	230,336	116,075	161,640	75,793
Accruals and deferred income	421,148	403,250	315,783	334,618
Amounts due to subsidiary undertakings	-	-	-	1,914
	<u>651,484</u>	<u>519,325</u>	<u>477,423</u>	<u>412,325</u>

19 Deferred income

Deferred income comprises income received for events which did not take place until after the year end.

	Group	Charity
	£	£
Balance as at 1 April 2024	11,036	2,708
Amount released to income	(11,036)	(2,708)
Amount deferred in year	<u>10,768</u>	<u>4,820</u>
Balance as at 31 March 2025	<u>10,768</u>	<u>4,820</u>

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****20 Movement in restricted funds****a) Current year**

Restricted funds comprise the following income for specific purposes:

	Balance 1 April 2024	Income	Expenditure	Transfers	Balance 31 March 2025
	£	£	£	£	£
Group and Charity					
Capital Legacy	-	-	-	-	-
NHSE Capital Grant	-	108,308	-	(108,308)	-
ICP Grant for Education	20,000	50,000	-	-	70,000
Young Adult Transition Pilot Project	45,500	-	(35,992)	-	9,508
Appeal	-	-	-	-	-
Equipment/ Service Grants	-	7,659	(2,781)	(4,878)	-
	<u>65,500</u>	<u>165,967</u>	<u>(38,773)</u>	<u>(113,186)</u>	<u>79,508</u>

b) Prior year

Restricted funds comprise the following income for specific purposes:

	Balance 1 April 2023	Income	Expenditure	Transfers	Balance 31 March 2024
	£	£	£	£	£
Group and Charity					
Capital Legacy	130,842	-	-	(130,842)	-
Hospice at Home Grant	93,000	-	-	(93,000)	-
ICP Grant for Education	20,000	-	-	-	20,000
Young Adult Transition Pilot Project	89,415	-	(43,915)	-	45,500
Appeal					
Equipment/ Service Grants	-	53,800	(4,300)	(49,500)	-
	<u>333,257</u>	<u>53,800</u>	<u>(48,215)</u>	<u>(273,342)</u>	<u>65,500</u>

- **Capital Legacy** - legacies received that are restricted to capital projects.
- **Hospice at Home Grant** - restricted funds for the expansion of the Hospice at Home Service. In 2023/24, this was re-classified as Unrestricted General Fund.
- **ICP Grant for Education** – funding for education courses
- **NHSE Grants** – Grant received restricted to capital projects
- **Young Adult Transition Pilot Project** - Restricted funds received to develop a Transition Service for Young Adults (aged 18 and over) with Life Limiting conditions in collaboration with a neighbouring children's hospice.
- **Equipment/ Service Grants** - these funds are restricted to the funding of specific equipment/ service.

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****21 Movement in unrestricted funds****a) Current year**

	Balance 1 April 2024	Unrealised gains/ (losses)	Net incoming/ (outgoing) resources and realised gains/(losses)	Transfers	Balance 31 March 2025
Group	£	£	£	£	£
Designated:					
IT Project	-	-	-	-	-
Cost Of Living/Workforce	-	-	-	-	-
Legacy Reserve	1,200,000	-	-	-	1,200,000
Improvement of Patient Services	1,000,000	-	-	-	1,000,000
Fixed assets	5,279,324	-	(338,956)	134,263	5,074,631
Revaluation on investment	778,822	72,515	54,718	(225,100)	680,955
	8,258,146	72,515	(284,238)	(90,837)	7,955,586
General fund	7,358,048	-	274,759	204,023	7,836,830
Total unrestricted funds	15,616,194	72,515	(9,479)	113,186	15,792,416
Non-charitable trading funds	434	-	-	-	434
	15,616,628	72,515	(9,479)	113,186	15,792,850
Charity					
Designated:	-	-	-	-	-
IT Project	-	-	-	-	-
Cost Of Living/Workforce	-	-	-	-	-
Legacy Reserve	1,200,000	-	-	-	1,200,000
Improvement of Patient Services	1,000,000	-	-	-	1,000,000
Fixed assets	5,336,893	-	(338,956)	134,263	5,132,200
Revaluation on investment	778,822	72,515	54,718	(225,100)	680,955
	8,315,715	72,515	(284,238)	(90,837)	8,013,155
General fund	7,358,048	-	274,759	204,023	7,836,830
	15,673,763	72,515	(9,479)	113,186	15,849,985

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****21 Movement in unrestricted funds (continued)****a) Prior year**

Group	Balance 1 April 2023	Unrealised gains/ (losses)	Net incoming/ (outgoing) resources and realised gains/(losses)	Transfers	Balance 31 March 2024
	£	£	£	£	£
Designated:					
IT Project	750,000	-	-	(750,000)	-
Cost Of Living/Workforce	1,200,000	-	-	(1,200,000)	-
Legacy Reserve	-	-	-	1,200,000	1,200,000
Improvement of Patient Services	1,000,000	-	-	-	1,000,000
Fixed assets	5,351,980	-	(345,103)	272,447	5,279,324
Revaluation on investment	148,872	595,774	(26,070)	60,246	778,822
	8,450,852	595,774	(371,173)	(417,307)	8,258,146
General fund	6,574,976	-	92,423	690,649	7,358,048
Total unrestricted funds	15,025,828	595,774	(278,750)	273,342	15,616,194
Non-charitable trading funds	434	-	-	-	434
	15,026,262	595,774	(278,750)	273,342	15,616,628

Charity

Designated:

IT Project	750,000	-	-	(750,000)	-
Cost Of Living/Workforce	1,200,000	-	-	(1,200,000)	-
Legacy Reserve	-	-	-	1,200,000	1,200,000
Improvement of Patient Services	1,000,000	-	-	-	1,000,000
Fixed assets	5,409,549	-	(345,103)	272,447	5,336,893
Revaluation on investment	148,872	595,774	(26,070)	60,246	778,822
	8,508,421	595,774	(371,173)	(417,307)	8,315,715
General fund	6,574,976	-	92,423	690,649	7,358,048
	15,083,397	595,774	(278,750)	273,342	15,673,763

Designated funds have been set aside as follows:

- **Improvement of patient services** - funds set aside to explore additional services to meet the requirements of the Bolton Health economy.
- **IT** - funds set aside to update our IT systems.
- **Cost of Living/Workforce** - funds set aside to meet the challenge of recruitment/retention of staff and the significant increases in inflation.
- **Fixed assets** - this represents investment in fixed assets for charitable use.
- **Revaluation on investment** - this represents unrealised gains on investments held at the year-end which is released as investments are sold and gains realised.

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****22 Analysis of assets and liabilities between funds**

		Unrestricted funds		
	Restricted funds	Designated funds	Un-designated funds	Total
	£	£	£	2025
Group				£
Fixed assets				
• Tangible	-	5,074,631	-	5,074,631
• Investments	-	916,737	7,837,264	8,754,001
Current assets	79,508	1,964,218	651,484	2,695,210
Current liabilities			(651,484)	(651,484)
	79,508	7,955,586	7,837,264	15,872,358
Charity				
Fixed assets				
• Tangible	-	5,132,200	-	5,132,200
• Investments	-	917,174	7,836,830	8,754,004
Current assets	79,508	1,963,781	477,423	2,520,712
Current liabilities			(477,423)	(477,423)
	79,508	8,013,155	7,836,830	15,929,493

23 Analysis of assets and liabilities between funds - prior year

		Unrestricted funds		
	Restricted funds	Designated funds	Un-designated funds	Total
	£	£	£	2024
Group				£
Fixed assets				
• Tangible	-	5,279,324	-	5,279,324
• Investments	-	1,330,644	7,358,782	8,689,426
Current assets	65,500	1,647,878	519,325	2,232,703
Current liabilities	-	-	(519,325)	(519,325)
	65,500	8,257,846	7,358,782	15,682,128
Charity				
Fixed assets				
• Tangible	-	5,336,893	-	5,336,893
• Investments	-	1,331,381	7,358,048	8,689,429
Current assets	65,500	1,647,441	412,325	2,125,266
Current liabilities	-	-	(412,325)	(412,325)
	65,500	8,315,715	7,358,048	15,739,263

BOLTON HOSPICE**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****24 Operating lease commitments**

At the year end, the group was committed to make future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2025		2024 (Restated)	
	Land and buildings £	Other items £	Land and buildings £	Other items £
Within one year	175,032	-	147,415	-
Between two and five years	424,781	-	456,138	-
In over five years	2,250			
	<hr/>	<hr/>	<hr/>	<hr/>
	602,063	-	603,553	-
	<hr/>	<hr/>	<hr/>	<hr/>

25 Pension scheme

The Hospice operates three pension schemes:

- A defined benefit pension scheme for all eligible employees. The assets of the scheme are held separately by the National Health Service Superannuation Scheme. Contributions to the scheme are charged to the profit and loss account as these are incurred. This pension scheme does not have a real pension fund but, as a statutory scheme, benefits are fully guaranteed by the Government. Contributions from both members and employers are paid to the Exchequer, which meet the cost of increasing benefits each year by the rate of inflation. This extra cost is not met by contributions from scheme members and employers. As a result of the nature of the pension scheme, there are no separately identifiable assets and liabilities which can be identified as relating to Bolton Hospice. Therefore, as permitted by FRS102, the scheme has been accounted for as a defined contribution scheme.
- A defined contribution group personal pension scheme for employees not eligible to join the above scheme. Contributions to the scheme are charged to the SOFA when payable.
- Nest - A government auto-enrolment workplace pension scheme for those employees not in either of the two schemes above.

Total pension contributions made by the Hospice on behalf of employees were £209,075 (2024: £219,726). Contributions of £16,020 (2024: £8,642) were outstanding at the year end.

26 Related party transactions

The company has taken advantage of the exemption available under FRS102 to exclude disclosure of transactions with wholly owned group companies, as it is part of a group that prepares consolidated financial statements which are publicly available.

There were no related party transactions apart from any disclosed in Note 11 relating to the trustees.

BOLTON HOSPICE

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

27 Members

The charity is a company limited by guarantee but not having a share capital and is registered as a charity under the Charities Act 2011.

Under paragraph 6d of the Hospices' Memorandum, every member undertakes to contribute to the assets of the Hospice in the event of it being wound up during the time he is a member, or within one year afterwards, for payment of the debts and liabilities of the Hospice contracted before he ceases to be a member, and the costs, charges and expenses of winding up, and for the adjustment to the rights of the contributors, among themselves, such contribution as may be required not ordinarily to exceed £10 per member.